

STRATEGIC GOAL #1:

Research, Methodology and Information Products

Advance knowledge, understanding and practice by undertaking research, developing methodology, and providing timely information, on practices and standards.

TARGET DELIVERABLES FOR 2015-16

<p>1.1 Undertake research that advances knowledge and innovation in performance auditing, oversight and accountability.</p> <ul style="list-style-type: none"> Undertake consultation with CCAF members, academia and other stakeholders to determine potential research topics for multi-year research program. Release two discussion papers: <ul style="list-style-type: none"> Auditing P3s; Topic TBD. 	<p>1.2 Develop and maintain methodology tools and information products to support performance auditors.</p> <ul style="list-style-type: none"> Release Practice Guides #3 & 4: <ul style="list-style-type: none"> #3 - Performance Auditing and Gender Equality #4 - Topic TBD. Release Focus On Editions #4 & 5 - Topics TBD. Update CCAF Audit News bi-monthly. Issue four Audit News Bulletins. Expand Audit News to additional PA communities that are CCAF members. 	<p>1.3 Develop and maintain methodology tools and information products to support members of oversight bodies.</p> <ul style="list-style-type: none"> Develop and enhance website for public accounts committee (PAC) information products. Publish revised Attributes of an Effective Public Accounts Committee. Re-evaluate existing suite of PAC information products.
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STRATEGIC GOAL #2:

Education and Professional Development

Strengthen the knowledge and skills of performance auditors and the oversight bodies they report to by providing learning and capacity building opportunities.

TARGET DELIVERABLES FOR 2015-16

<p>2.1 Develop, maintain, and deliver courses and online-based learning linked to professional standards and competencies for performance auditors in Canada.</p> <ul style="list-style-type: none"> Renew CCAF Report Writing course. Deliver performance audit courses, based on demand (target 8 offerings). Develop one new training module based on needs assessment. Develop and roll-out e-learning on a performance audit topic TBD. 	<p>2.2 Develop and deliver workshops and online-based learning to support the strengthening of oversight bodies in Canada.</p> <ul style="list-style-type: none"> Conduct an education and training needs assessment for Canadian PACs. Formalize existing PAC workshops into comprehensive curriculum of online and in-person learning. Review and renew existing PAC workshops. Deliver PAC workshops based on demand from PACs and CCOLA offices (target 4 offerings). Assess need and demand for CCAF to provide education for oversight bodies in the municipal audit community and public sector audit committees. 	<p>2.3 Develop and deliver fellowships, mentoring, courses, and workshops to supreme audit institutions (SAIs) in selected developing countries.</p> <ul style="list-style-type: none"> Complete delivery of 2014-15 Fellowships to four auditors - to be completed May 2015. Commence 2015-16 Fellowships for eight auditors. <ul style="list-style-type: none"> Cameroon (2) Ghana (2) Tanzania (2) Vietnam (2) Follow up on environmental auditing training course delivered in Ghana in March 2015 through determination and support of audit projects, with involvement of participants from Ghana, Tanzania and Cameroon. Deliver module 2 and 3 of performance audit workshop in Tanzania, with focus on extractive industries with participants from Tanzania, Cameroon and Ghana. Follow up on pilot performance audit course delivered in Vietnam in 2014. Develop course sessions at an intermediate level. 	<p>2.4 Develop and deliver workshops and other support to oversight bodies in selected developing countries.</p> <ul style="list-style-type: none"> Deliver orientation workshop for newly elected PAC members in Tanzania and follow up with Ghana on previous training. Follow up on study tour plan and deliver training for members of the National Assembly of Vietnam Budget and Finance Committee. Continue support in the development of stakeholder relations and communications strategy in Cameroon, Ghana and Tanzania. 	<p>2.5 Support the implementation of performance measurement, reporting and quality assurance tools and methodology in audit organizations.</p> <ul style="list-style-type: none"> Support training and implementation of the INTOSAI PMF in SAIs in Cameroon, Ghana, Tanzania and Vietnam and the integration of performance measurement in SAIs' annual reports. Follow up on the quality reviews conducted in 2014 in Ghana and Tanzania. Provide training to Fellows on the INTOSAI PMF in support of expanding knowledge about the tool at their SAI.
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STRATEGIC GOAL #3:

Knowledge Sharing and Networking

Foster networks and information exchange opportunities among our members, partners and stakeholders to encourage collaboration, knowledge sharing and discussion on issues of mutual interest.

TARGET DELIVERABLES FOR 2015-16

<p>3.1 Support and foster information exchange events and networking opportunities for audit practitioners, legislators and others to share knowledge, tools and expertise on issues and practices.</p> <ul style="list-style-type: none"> Support planning and delivery of annual CCOLA Performance Audit Symposium. Support planning and delivery of CCPAC-CCOLA Annual Conferences. Plan and convene 2nd National Municipal Auditors Forum. Plan events / initiatives to recognize CCAF's 35th anniversary. Continue Ronald C. Thompson Memorial Scholarship Award. 	<p>3.2 Strengthen collaboration, harmonization and knowledge sharing among development partners, SAIs and their regional associations.</p> <ul style="list-style-type: none"> Participate in the annual planning meetings of regional SAI association (AFROSAI-E, CREFIAF, ASEANSAI) and follow up on identified joint opportunities. Improve knowledge and skills in strategic domains such as Performance Measurement Framework and Quality Control through collaboration with INTOSAI & IDI, and AFROSAI-E. Pursue joint initiatives with the OAGs of Norway, Sweden and the Netherlands in domains such as audit of extractive industries and communications strategy with stakeholders. Support partner SAIs' participation in regional and international activities.
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STRATEGIC GOAL #4:

Sustainability and Accountability

Maintain a sustainable organization that is adequately resourced and accountable to its members, partners and stakeholders.

TARGET DELIVERABLES FOR 2015-16

<p>4.1 Diversify sources and types of funding and in-kind support and forge collaborative partnerships in Canada and abroad.</p> <ul style="list-style-type: none"> Establish membership and funding agreements and/or MOUs with key stakeholder groups and monitor agreements in place. Seek and foster partnership opportunities with academic and other institutions to support multi-year research program. Seek opportunities to develop new multi-year international program. 	<p>4.2 Continuously build and strengthen human resources and organizational capacity.</p> <ul style="list-style-type: none"> Implement HR plan as per new strategic plan, including staff training, assessment, advancement and succession planning. Undertake recruitment drive for new CCAF Associates. Identify and secure in-kind resources as required to carry out CCAF programs. 	<p>4.3 Build awareness, understanding and use of CCAF products and activities.</p> <ul style="list-style-type: none"> Implement corporate-wide communications and marketing strategy. Redesign CCAF website to align with new strategic plan and communications and marketing strategy. Build stakeholder relations strategy to promote CCAF products and activities. 	<p>4.4 Develop and implement an organizational performance measurement and reporting framework.</p> <ul style="list-style-type: none"> Implement new performance measurement framework aligned with new strategic plan. Redesign and deliver annual report to members and align with new PMF. Prepare and deliver 3 Board meetings and Board committee meetings, as required.
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