

MESSAGE FROM THE CHAIR

This is the first year delivering on CCAF’s new strategic plan and it has been a year that has seen us complete the renewal of CCAF’s education and professional development activities, and develop new methodology, information products and discussion papers that will benefit our members immensely. Our international activities continue to make a significant contribution to the Government of Canada’s international development efforts, and are having a huge impact in the developing countries we work with. It is readily apparent that CCAF is more relevant than ever.

None of this would be possible without the tireless efforts of a number of people. The CCAF management team and staff have been at the forefront of making this organization a success. I would like to take this opportunity to express the gratitude of the Board for the hard work that **Paul Lohnes** has put in as President and Chief Executive Officer of CCAF. He joined the organization in the same year I did – 2011 - and his work in leading CCAF over the past five years have no doubt contributed to its ongoing success. On behalf of the Board, I extend our greatest thanks and appreciation and we wish him all the best in his future endeavours.

On behalf of the Board I extend our welcome to CCAF’s new CEO – **John Reed**. John has worked closely with CCAF’s community over the past four years as its Vice-President responsible for performance audit and oversight, and I am confident that he will continue to play a critical role by leading this organization in the coming years.

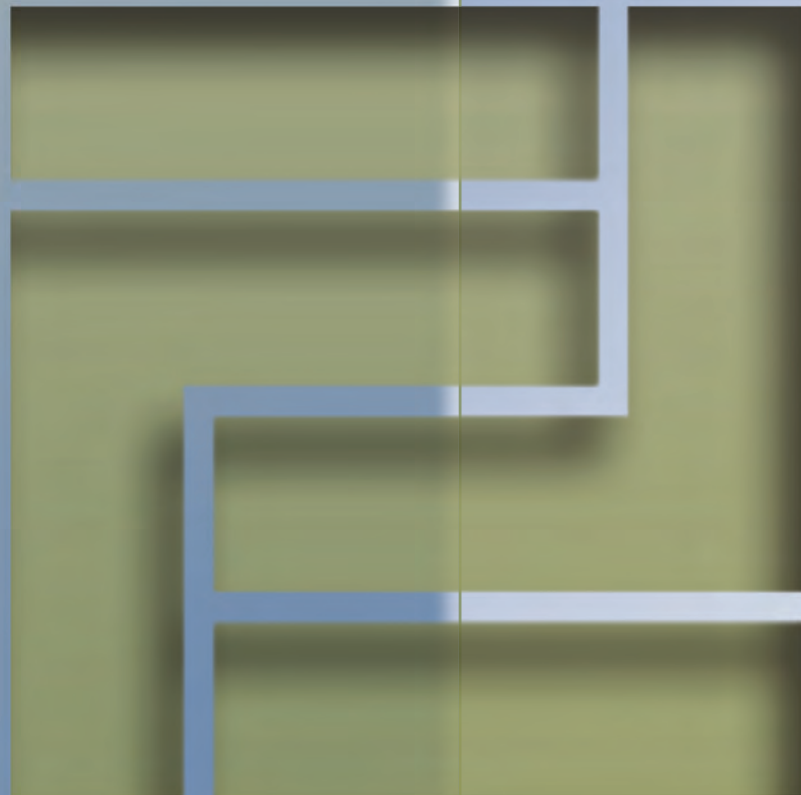
I would like to acknowledge the support of all our members, partners and stakeholders. They are the *raison-d’être* of this organization and prime beneficiaries of its work, but are also important contributors to our efforts in Canada and internationally. The true value of CCAF is only realized when it serves as a focal point where knowledge sharing among all of our stakeholders can take place for the benefit of all.

Finally, CCAF’s Board of Directors has been a critical success factor. Through diligence in overseeing the organization’s strategies and activities, and offering sage advice and guidance to management, this group of highly skilled individuals has served CCAF well over the past year. On behalf of the Board, I welcome three new directors who were elected at the September 2015 AGM: **Nancy Cheng**, Assistant Auditor General, Office of the Auditor General of Canada; **Ann Masson**, former Director of International Programs and currently an associate with The Institute of Public Administration of Canada; and **Terry Paddon**, Auditor General of Newfoundland & Labrador. It is a privilege to serve on the Board of this important organization – and it has been an honour to serve as Chair of the Board for the past three years. I will be stepping down as Chair of the Board this year, but will remain on the Board. I have no doubt that CCAF will continue to deliver excellent value in the year ahead.

BRIAN BOST, CPA, CA, CIA, CGAP, CRMA
Chair, Board of Directors and
Partner, Risk Consulting, KPMG, LLP



MESSAGE FROM THE SENIOR MANAGEMENT TEAM



This Annual Report identifies the significant accomplishments we have achieved as an organization over the past year – the first year of the new strategic plan. In the Report you will find highlights of these results for each of our strategic goals, target deliverables for the coming year, and our audited financial statements including management’s report on those statements.

As you read through the results we have achieved, it is important to take note that they are only possible through the support we receive from our members – both financially and in-kind. This past year we launched a recognition program to formally acknowledge individuals from our members’ offices that have provided not only their time, but also their insight and experience to help in the development of our products. From participating on project teams, advisory groups, and in countless other ways, these individuals enhance the value CCAF provides to its members.

The importance of this in-kind support is no more readily apparent than in the delivery of the International Legislative Oversight Program (ILOP). In particular, Auditors General from the CCOLA community (Canadian Council of Legislative Auditors) support our international activities in a number of ways. They support our international Fellows by hosting them in their offices during their nine month stay in Canada, participate in international missions helping us build capacity at audit offices in developing countries, and they help by providing input into product development and program design that enhances the quality of our international efforts.

This past year has seen us make great strides in offering innovative products that reflect the current environment in Canada and abroad. Under the direction of CCAF’s new Director of Oversight – **Lesley Burns** – our programming for public accounts committees (PACs) have been refreshed. Since joining the organization in June 2015, she has led the updating of a number of resources for PAC members, including our *Twelve Attributes of an Effective PAC*, our study on the legislative oversight practices of Scotland, and our PAC workshop offerings are now more comprehensive and tailored to the context of jurisdictions where they are delivered.

At the forefront of current issues that matter to Canadians, we recently launched a new *Practice Guide to Auditing Gender Equality*. This guidance will help auditors plan, carry out and report on audits that address this important issue that is fundamental to a fair and equitable public service.

In reading this report, we hope you find it a clear indication that CCAF’s efforts continue to be relevant and at the forefront of meeting the unique needs and challenges of our members, partners, and stakeholders.

JOHN REED
President and CEO
YVES GAUTHIER, FCPA, FCA, ICD.D
VP, International Programs
NICOLE WIECZOREK
VP, Operations and Stakeholder Relations &
Chief Financial Officer



Our Vision ...

*To be recognized as a
global knowledge leader
in performance auditing.*

Our Mission ...

*To promote and
strengthen public sector
performance audit,
oversight and
accountability in Canada
and abroad through
research, education and
knowledge sharing.*